

**MINUTES OF THE MEETING OF THE MEMBERS
OF THE CAPITAL REGION AIRPORT COMMISSION**

July 10, 2026

I. CALL TO ORDER

Treasurer Susan Dibble called Day 2 of the Capital Region Airport Commission's Retreat to order at 9:04 a.m. on July 10, 2026. The meeting took place in the Henrico Room at the Richmond Hilton Hotel & Spa/Short Pump. A quorum was present.

The following members were present: Commissioners Carroll, Cooper, Dibble, Fulton, Hazzard, Heston, Hylton, Macfarlane, Nelson, Schneider, and Ukrop. Present by invitation were Dr. Perry J. Miller, President and CEO; John B. Rutledge, Chief Operating Officer; Basil O. Dosunmu, Chief Financial Officer; Uday Nethula, Chief Human Resources Officer; Martin Rubinstein, Chief Growth Officer; Susan Joy Linn, Recording Secretary; and Chris Gill, legal counsel from Christian & Barton, LLP.

The special guests were Steve Van Beek, Ph.D., Director of the Steer Group; Jay Hugo, Managing Principal at 3North; and Gennady Miloshevsky, Ph.D., Associate Professor and Director of the Nuclear Engineering Program, Department of Mechanical & Nuclear Engineering, at Virginia Commonwealth University (VCU).

Commissioners Lynch, Miller, and Roundtree were absent.

II. REMOTE PARTICIPATION

At Treasurer Dibble's request, Commissioner Cooper moved to approve Chair Macfarlane's remote participation. Commissioner Heston seconded the motion, which passed unanimously.

III. OPEN MEETING AGENDA

The following items were discussed.

- A. Open Meeting Introductions by Dr. Perry Miller**
- B. Integrated Master Planning, Branding, & Sustainable Synergy Strategy**
 - 1. Growth & Modernization Considerations:**
 - a. Master Planning Process by John Rutledge**
 - b. How branding is being integrated into the airport by Jay Hugo**
 - c. Electrical Demand and the Role of Alternative Power Generation Strategies by Dr. Gennady Miloshevsky.**
 - 2. Land Use Development by Martin Rubinstein**
- C. Airport Management Trends, Fuel Operations, Regional System, & ACDBE**
 - 1. Fueling Operations by Dr. Steve Van Beek**

IV. CLOSED MEETING

The Commission convened in closed session at 10:46 a.m. Vice Chairman Nelson entertained a motion made by Commissioner Schneider and seconded by Commissioner Hazzard

to go into closed meeting pursuant to Virginia Code § 2.2-3712 (A), the chair will now entertain a motion to go into closed meeting to consider the following matters:

1. Discussion or consideration of the investment of public funds in the development, construction, and operation of an aviation fuel storage and delivery system at Richmond International Airport where competition or bargaining is involved, and where, if made public initially, the financial interests of the Commission would be adversely affected, as permitted by Virginia Code § 2.2-3711 (A)(6);

2. Consultation with legal counsel retained by the Commission regarding specific legal matters pertaining to federal legal requirements and limitations pertaining to the development, construction, and operation of an aviation fuel storage and delivery system at Richmond International Airport, and that require the provision of legal advice by such counsel, all as permitted by Virginia Code § 2.2-3711 (A)(8); and

3. Consultation with legal counsel retained by the Commission regarding specific legal matters pertaining to compliance with Presidential Executive Orders, federal regulations, proposed rulemaking, and regulatory guidance addressing or affecting workplace equality standards, Disadvantaged Business Enterprise and Airport Concessions Disadvantaged Business Enterprise programs and certifications, and the cancellation of federal grants, and that require the provision of legal advice by such counsel, all as permitted by Virginia Code § 2.2-3711 (A)(8). The motion passed unanimously.

V. REOPENED MEETING

The Commission reconvened in an open session at 11:30 a.m. At Vice Chairman Nelson's request, Commissioner Carroll made a motion, which was seconded by Commissioner Schneider that pursuant to Virginia Code § 2.2-3712 (D) that (i) only public business matters lawfully exempted from open meeting requirements, and (ii) only such public business matters as were identified in the motion by which the closed meeting was convened were heard, discussed or considered by the Commission and that a statement to this effect will appear in the minutes of this meeting.

The motion passed unanimously.

A. Continuation of Integrated Master Planning

1. Land Use Development by Martin Rubinstein

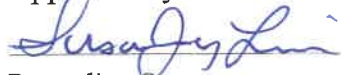
B. Continuation of Airport Management Trends

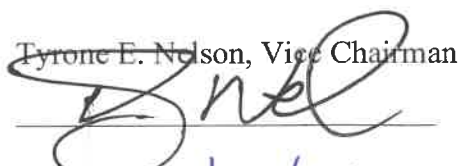
1. Trends in Airport Management by Dr. Steve Van Beek with Steer

VI. ADJOURNMENT

The Commission adjourned the meeting at approximately 12:51 p.m.

Approved by the Commission:


Recording Secretary


Tyrone E. Nelson, Vice Chairman
Date 7/28/26